

Journal Homepage: - www.journalijar.com

INTERNATIONAL JOURNAL OF ADVANCED RESEARCH (IJAR)

Article DOI: 10.21474/IJAR01/21934
DOI URL: http://dx.doi.org/10.21474/IJAR01/21934



RESEARCH ARTICLE

MANAGEMENT AND COMMERCE LESSONS FROM BHAGAVAD GITA

Sumeet Kachhara¹ and Krishna Mundra²

- 1. Assistant Professor, Department of ABST, MLV Government College, Bhilwara, Rajasthan.
- 2. Assistant Professor, Sangam University, Bhilwara, Rajasthan, India.

Manuscript Info

Received: 11 August 2025 Final Accepted: 13 September 2025

Published: October 2025

Key words:-

Bhagavad Gita, Contemporary, Management and Commerce, Indian knowledge System (IKS), Principles and Lessons, Sustainable, Corporate.

Abstract

The Bhagavad Gita, a highly esteemed scripture within Indian philosop hy, has been a subject of study for centuries due to its profound spiritual insights. This 700-verse Hindu text provides valuable perspectives on various life dimensions, particularly in the realms of management and commerce. Its teachings, deeply embedded in the Indian knowledge tradition, offer timeless principles that are applicable to modern business practices. This review paper delves into the essential lessons extracted from the Gita, underscoring their significance in management theories, ethical decision-making, leadership, and sustainable business practices. By incorporating these teachings into contemporary management frameworks, organizations can cultivate a culture characterized by integrity, resilience, and comprehensive growth. Furthermore, by drawing from the Indian Knowledge System, the paper illustrates how the wisdom contained in the Gita can present sustainable solutions for both individual and organizational advanceme nt within the corporate landscape.

.....

"© 2025 by the Author(s). Published by IJAR under CC BY 4.0. Unrestricted use allowed with credit to the author."

Introduction:-

The Bhagavad Gita, an integral segment of the Indian epic Mahabharata, serves not only as a spiritual guide but also as a rich source of practical wisdom. Its verses delve into the challenges encountered by individuals and leaders across various domains, including business and management. In light of globalization and swift technological progress, revisiting these ancient teachings can establish a robust framework for ethical and sustainable business practices. This paper seeks to illuminate several essential lessons from the Gita that hold particular significance for contemporary management and commerce. Presented as a dialogue between Lord Krishna and the warrior prince Arjuna on the battlefield of Kurukshetra, the Gita imparts profound philosophical insights that resonate across time and cultures. It transcends its role as a religious text, functioning instead as a comprehensive guide to life that addresses core elements of human existence, duty, ethics, and action. As the global landscape increasingly favors leadership and management paradigms that emphasize ethics, sustainability, and holistic methodologies, the Gita provides pertinent lessons for businesses and organizations. The Indian Knowledge System (IKS) encompasses a broad spectrum of traditional wisdom, including fields such as philosophy, mathematics, science, and management, much of which remains applicable in contemporary settings. The Gita stands as a pivotal component of this system, imparting crucial lessons for leadership, decision-making, and conflict resolution, all of which are essential in the spheres of management and commerce.

Management and Commerce Lessons from the Bhagavad Gita:

The Bhagavad Gita is a revered Hindu scripture that offers profound insights into human behavior, responsibilities (dharma), and spiritual development. Its teachings are highly relevant to modern management and commerce, addressing crucial issues such as ethical decision-making, leadership, stress management, and work-life balance. The Bhagavad Gita is a respected scripture that teaches humanity, duty (dharma), and spiritual development. Its principles are highly applicable to today's management and commerce, providing guidance on resolving moral dilemmas, leadership development, stress management, and balancing personal and professional goals.

> Decision Making from the Bhagavad Gita:

The Bhagavad Gita emphasizes the importance of deep understanding and knowledge in making decisions. Lord Krishna advises Arjuna to act without attachment to outcomes, following his duties. Thus, the Gita inspires leaders to make decisions without being bound by moral dilemmas, leading to long-term growth and well-being. The Gita's principle of decision-making promotes clarity, knowledge, and emotional control in the decision-making process.

> Stress Management from the Bhagavad Gita:

Lord Krishna teaches Arjuna to maintain mental calmness and stability to avoid anxiety and stress. The Gita advises focusing on tasks without attachment to outcomes, thereby reducing mental stress. Through meditation and internal peace, leaders can effectively manage stress and make clear decisions in the workplace.

Leadership and Management Principles from the Bhagavad Gita:

The Gita presents excellent leadership principles that prioritize virtues like truth, wisdom, compassion, and duty. Lord Krishna guides Arjuna with patience and understanding. Effective leaders should set an example, balance their emotions and logic, and act according to moral principles (dharma). This principle of leadership promotes organizational success and social responsibility.

Emotional Intelligence and Stress Management at Work:

Emotional Intelligence (EI) is crucial for stress management in the workplace. The Gita emphasizes self-awareness, self-control, and empathy, which are vital components of emotional intelligence. By remaining calm in stressful situations and understanding their emotions, leaders can maintain clarity and make effective decisions.

Work and Time Management:

The Bhagavad Gita emphasizes the importance of time management, according to its principle of work. A person should focus on their tasks and perform them without being affected by the results. Through this principle, an individual can allocate their time and energy in the right direction, according to their objectives and values, and achieve higher productivity.

Conflict Resolution and Negotiation Strategies from the Gita:

The Bhagavad Gita considers dialogue, understanding of various perspectives, and maintaining calmness essential for conflict resolution. In the Gita, Krishna guides Arjuna to work in a peaceful and understanding manner. In business, this approach can be helpful in active listening, understanding all sides, and responding wisely.

> Inspiration and Performance Improvement:

The Gita offers a deep insight into inspiration, which comes through selfless action, detachment from results, and harmony with high objectives. Krishna teaches Arjuna to perform tasks without being attached to success or failure, thus promoting inner inspiration. In the workplace, leaders can inspire teams by focusing on personal growth, linking individual goals to organizational perspectives, and creating a supportive environment that encourages effort and adaptability.

> Teamwork and Cooperation: A Lesson from Arjuna's Army:

The Bhagavad Gita clarifies the importance of teamwork and cooperation through the story of Arjuna's army. Krishna says that each warrior has a unique role, and success depends on their collective efforts. In business, effective teamwork requires clear communication, mutual respect, and cooperation. Leaders should identify and nurture individual strengths, while fostering a sense of unity and shared purpose within the team.

> Nurturing Ethical Marketing and the Gita's Principles of Truth

The Bhagavad Gita highlights the importance of truth and righteousness in all actions. In marketing, ethics should be prioritized, emphasizing honesty, transparency, and respect for customers. Leaders should ensure that marketing

strategies align with moral standards and avoid any form of deception or exaggeration. By being truthful, businesses can build trust, promote long-term customer loyalty, and contribute positively to society.

> Entrepreneurship and the Gita's Teachings on Innovation and Risk-Taking

The Gita encourages selfless action, detachment from results, and adaptability – essential qualities for entrepreneurs. The teachings of Krishna emphasize embracing challenges and working with courage, providing valuable guidance for navigating the uncertainties of entrepreneurship. By focusing on innovation, taking calculated risks, and remaining committed to high ideals, entrepreneurs can create businesses that contribute positively to society while achieving personal success.

▶ The Role of Dharma and Ethics in Corporate Governance

The Bhagavad Gita highlights the importance of dharma (righteousness) in all aspects of life. In corporate governance, it encourages ethical decision-making, honesty, and accountability. Leaders should prioritize the well-being of stakeholders, maintain transparency, and ensure that the organization operates in accordance with moral values. By following dharma, businesses can build a strong reputation, foster trust, and contribute positively to society.

> Applying the Gita's Teachings to Personal Development and Career Growth

The Gita teaches that personal development arises from self-awareness, duty, and detachment from ego. For career growth, individuals should focus on self-improvement, align their work with their deep-seated goals, and maintain flexibility in the face of challenges. By following the principles of karma yoga and bhakti yoga, anyone can maintain motivation, achieve excellence, and find fulfillment in their professional journey.

> Building Resilience and Adaptability in the Face of Business Challenges

The Bhagavad Gita teaches that Arjun should learn to be adaptable and resilient in the face of challenges through the guidance of Krishna. By acknowledging the transience of challenges and focusing on personal growth, leaders and organizations can remain flexible and resilient. The Gita's teachings, such as detachment, balanced emotions, and a commitment to high ideals, can help individuals navigate adversity and stay focused on long-term goals.

> The Importance of "Satva," "Rajas," and "Tamas" in Organizational Culture

The three qualities of Satva (good qualities), Rajas (passion), and Tamas (ignorance) play a crucial role in shaping organizational culture. A culture influenced by Satva promotes clarity, cooperation, and ethical behavior, while Rajas can lead to restlessness and competitiveness, and Tamas can result in stagnation and a lack of motivation. Leaders should strive to create a Satva-based culture, promoting clarity, moral behavior, and a sense of purpose within the organization.

> The Bhagavad Gita and Corporate Social Responsibility and Sustainability

The Gita teaches the importance of selfless service and contributing to the greater good. In the context of Corporate Social Responsibility (CSR), businesses can contribute positively to society and the environment by adopting sustainable practices. By prioritizing ethics and considering the well-being of all stakeholders, organizations can create positive social impact while achieving long-term success.

> The Principle of Work-Life Balance in the Bhagavad Gita

The Gita teaches that balance is essential in all aspects of life. Krishna tells Arjun to perform his duties with complete dedication, without attachment to the outcomes. Similarly, in modern work life, achieving balance means prioritizing work and also caring for personal well-being. By detaching from excessive ambition and focusing on meaningful actions, individuals can balance their professional and personal lives.

Conclusion:-

The Bhagavad Gita, while fundamentally a spiritual scripture, imparts essential insights that are highly relevant to contemporary management and commerce. Its teachings encompass critical themes such as duty, leadership, ethics, decision-making, and resilience, which collectively form a foundation for achieving success in the business arena. By weaving these principles into modern business strategies, leaders can cultivate organizations that are not only financially successful but also socially and culturally responsible. The Indian Knowledge System, as articulated in the Gita, offers a comprehensive approach to management, presenting an alternative and enriching perspective that

complements traditional business methodologies. As the global landscape increasingly shifts towards sustainable and responsible business practices, the wisdom contained within the Gita stands as a beacon for future leaders.

References:-

- 1. Bhagawan Sri SatyaSai Baba (2005), 'Man Management A Values-based Management Perspective, Sai Publications, Andhra Pradesh, December.
- 2. Bhaktivedanta. A.C. and Prabhupada Swami, Bhagavad Gita As It Is, Thomas Press (India) Limited, 2013.
- 3. Balachandran S., Raja K.C.R. and Nair B.K. (2008). 'Ethics, Indian Ethos and Management', 2nd Edition, Shroff Publishers and Distributors Pvt. Ltd., New Delhi.
- 4. Dharmaratnam, K. (1987). Bhagavad-Gita in Action, Nathan Publishing, Klang, Malaysia.
- 5. Swami Ranganthananda. (2000). "The Universal Message of Gita", Advaita Ashrama, Kolkatta, Vol. 1, 430-437
- 6. Subramaniam, K. (2001). Mahabharata (11th Edition), Bharatiya Vidya Bhavan, Mumbai.
- 7. Mahadevan, C.S. (2001). The Glories of the Gita: Stories from the Padma Purana, Sterling Publishers, New Delhi, India, p. 1.
- 8. Muniapan, B. (2007). "Managerial Effectiveness from the Perspectives of the Bhagavad-Gita", Punjab Journal of Business Studies, Volume 2 (2), October March 2006-2007, 30-38.
- 9. Mulla, Z. R., and Krishnan, V. R., 2007. Karma-Yoga: Construct validation using value systems and emotional intelligence. South Asian Journal of Management, 14(4): 116-136.
- 10. Mahadevan, B. (Dec, 2009). "Bhagwat Gita: Ideas for Modern Management". Talk delivered at seminar on "Towards a New Paradigm of Business.
- 11. Subhadeep Mukherjee. Bhagavad Gita: The Key Source of Modern Management. Asian J. Management; 2017; 8(1):68-72, doi: 10.5958/2321-5763.2017.
- 12. Prof (DR)Yogesh C Goswami FRSC, The Bhagavad Gita: A Pillar of the Indian Knowledge, LinkedIn · The Bhagavad Gita: A Pillar of the Indian Knowledge System, LinkedIn, May 30, 2024